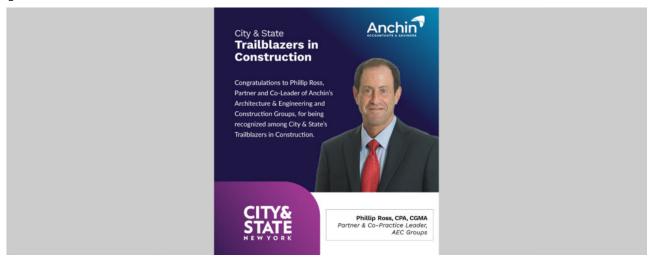
## City & State - Trailblazers in Construction: Phillip Ross

April 7, 2025



Congratulations to <u>Phillip Ross</u>, Co-Leader of Anchin's Architecture & Engineering and Construction Industry Groups, for being recognized among City & State's <u>Trailblazers in Construction!</u>

A co-leader of Anchin's Architecture & Engineering and Construction Industry groups, Phillip Ross advises companies on financing, mergers and acquisitions as well as tax planning to drive growth, helping to navigate capital strategies to align his clients' business interests with shifting market trends. Ross is also shaping industry discussions: He has analyzed the role of artificial intelligence in optimizing project management, the impact of interest rate shifts on construction cycles and the financial potential of adaptive reuse incentives. He has argued AI will enhance construction efficiency, while economic shifts and tax incentives will drive urban redevelopment and new investment strategies.